| **Overall Objective** |  | **Intervention** | **Objective verifiable indicators** | **Sources of verification** | **Assumptions** |
| --- | --- | --- | --- | --- | --- |
| More employment, more conducive business environment, more overall income in the Palestinian Territories and better living conditions in Rawabi. | Evidence of changes in LED and living conditions* Employment statistics improved
* (Foreign) investment in Palestinian economy increased
 | * UNRWA Labour Market Briefing West Bank
* IMF country reports
* PCBS (Palestinian Central Bureau of Statistics) reports
* PALtrade studies and reports.
 |  |
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| **Specific Objective** | **1** | Selected grantee municipalities are undertaking action to stimulate LED | In selected municipalities:1. # key LED priorities and related services identified
2. # LED priorities and related services incorporated into successful concept notes and grant proposals for LED pilot projects
3. # LED pilot projects successfully implemented;
4. # LED strategies developed in line with SDIPs and on the basis of self-defined LED priorities;
5. # of municipal profiles developed in line with SDIPs and on the basis of self-defined LED priorities
6. # key LED stakeholders identified and # of local MSMEs surveyed on service needs;
7. # of multi-stakeholder LED Councils established by selected municipalities;
8. # of stakeholder consultations and community participation methods used in providing LED services
9. # identified strategic alliances with stakeholders, e.g. public-private partnerships, inter-municipal cooperation and cross-border cooperation on LED
10. Increased citizen participation and satisfaction in SDIP (Strategic Development and Investment Plan) activities
 | * Reports of stakeholder assessments in selected municipalities
* Reports of installation of LED councils in selected municipalities
* Quarterly MDP reports by MDLF
* MDP client and citizen satisfaction survey
 | * Continued commitment, participation and political support from MDLF, government partners and key stakeholders;
* Legal and policy framework at PA level continues to allow and support decentralised mandates in LED;
* No increase in restrictions on access to land, water, raw materials and markets or intensification of restrictive regulations (e.g. licensing procedures for MSMEs);
* Favourable LED legal and policy framework for municipalities applied by the Ministry of Local Government
 |
| **2** | Rawabi is undertaking action to create an enjoyable living environment | 1. Rawabi has a strategic and urban plan
2. Evidence of a functioning management of Rawabi
 | * Developed Strategic and Urban plan
* 5c capacity assessment of Rawabi municipality
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|  | **Project Results**  |
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| **1** | Increased capacity of selected Palestinian municipalities to enhance, organise and institutionalise LED services | **Self-assessment by selected municipalities of capacity reveals that progress was made on the following capabilities targeted:**1. Selected municipalities have increased capacity **to develop LED strategies** in line with SDIPs and on the basis of self-defined LED priorities;
2. Selected municipalities have increased capacity **to develop municipal profiles** in line with SDIPs and on the basis of self-defined LED priorities
3. Selected municipalities have increased capacity **to apply stakeholder consultation and community participation methods** in providing LED services;
4. Selected municipalities have increased capacity **to identify potential for strategic alliances** with stakeholders, e.g. public-private partnerships, inter-municipal cooperation and cross-border cooperation on LED.
 | * Annual 5C capacity assessment reports
* LED strategies developed by municipalities
* Municipal profiles developed
* Reports of stakeholder consultations
* Strategic alliance agreements
 | * Willingness amongst municipalities to implement activities to stimulate LED.
 |
| **2** | Increased capacity of the municipality of Rawabi to create an enjoyable living environment. | **Self-assessment by Rawabi of capacity reveals that progress was made on the following capabilities targeted:**1. Rawabi have increased capacity in strategic planning and management
2. Strategies and policies, development plans, association strategic plans, service delivery plans are in place and describe the priorities Rawabi
3. Political leadership Rawabi is capable of maintaining coherence between ambition, vision, strategy and operations
 | * 5c capacity assessment report
* Activity reports
 | * Continued willingness to use capabilities developed by Rawabi municipality staff and management.
* Continued ambition of leadership in Rawabi to commit to achieving coherence in strategic planning.
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|  | **Result 1:** Increased capacity of selected Palestinian municipalities to enhance, organise and institutionalise LED services |
|  | **Activities** |
| **1.1** | Programme-level baseline study to assess the capacity gaps in the field of LED for fine-tuning the interventions, establish required grant scheme focus, and establish basis for M&E | * + 1. Baseline report
 |  | * Continued availability of relevant data.
 |
| **1.2** | Grant scheme development and management (incl. grant manual, eligibility criteria, application formats, scoring grids) in consultation with MDLF and NRO | * + 1. Grant manual and included formats and criteria developed
		2. Grant manual and included formats and criteria have successfully been used in MDP
 |  | * LGCP remains integrated in MDP
* Continued commitment of MDLF
 |
| **1.3** | Annual Calls for Proposals for municipal pilot projects on LED (incl. appraisal of concept notes, full grant proposals and contracting) | * + 1. Number of trainings held
		2. Number of attendants at trainings
		3. Number of submitted project ideas
 |  | * Continued willingness amongst municipalities to participate in grant mechanism and to develop project ideas.
* Continued access to MDLF communication channels
 |
| **1.4** | On-the-job coaching on identifying key LED priorities and competitive economic advantages of selected municipalities in line with SDIPs | * + 1. Number of on-the-job coaching visits.
		2. Number of accepted project ideas meeting the requirements set in grant manual.
 |  | * Municipalities remain willing to participate in grant mechanism and to develop full proposals
 |
| **1.5** | Workshops on PCM, M&E and stakeholder consultation for the municipalities selected to formulate full grant proposal under MDP Window 2 (i.e. LGCP) | * + 1. Reports on workshops
		2. Attendance sheets of workshops
		3. Number of
 |  | * Continued willingness amongst municipalities to participate in grant mechanism and trainings
 |
| **1.6** | On-the-job coaching for selected municipalities on formulating full grant proposals | * + 1. Number of on-the-job coaching visits.
		2. Number of accepted full proposals meeting the requirements set in grant manual.
 |  | * Municipalities remain willing to participate in grant mechanism and to develop full proposals
 |
| **1.7** | Regular consultation sessions with MDLF and participation in MDP Working Group | * + 1. Minutes of consultation sessions of MDP meetings
 |  | * LGCP remains integrated in MDP
* Legal and policy framework at PA level continues to be sufficiently clear to guide Programme activities;
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|  | **Result 2:** Increased capacity of the municipality of Rawabi to create an enjoyable living environment. |
|  | **Activities** |
| **2.1** | Study visit to the Netherlands | * + 1. List of people visiting Netherlands
		2. Mission reports of visit
		3. Activity programme of visit
 |  | * Continued willingness of Rawabi staff to learn.
 |
| **2.2** | Advisory missions smart city concepts, cultural and recreational issues, etc. | * + 1. Mission reports
 |  | * Continued willingness of Dutch municipalities (Almere, Deventer and Groningen) to provide (technical) expertise and advisors.
 |
| **2.3** | THALG training | * + 1. List attendants
		2. Training materials
		3. Mission report
 |  | * The Hague Academy for Local Governance training offer meets the demands of Rawabi staff and management.
 |

**Precondition**

* Political, security and social environment allows the intended pace and volume of activities