| **Overall Objective** |  | **Intervention** | **Objective verifiable indicators** | **Sources of verification** | **Assumptions** |
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| Changed policy and practice lead to improved local economic development (LED), specifically in the field of food security, in Benin. | * Increased budgets of local governments to promote LED by creating an enabling environment (deliver services, define policies, and create conditions for development and involving stakeholders) * Increased recognition of ANCB in the national dialogue | 1. Surveys on ANCB 2. Figures from the municipal fund (FADEC) and the municipal accounts |  |
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| **Specific Objective** | **1** | The 6 municipalities are undertaking action to deliver services on LED | 1. 6 local governments have developed plans to support initiatives for economic development in agriculture by providing for an enabling environment by working together, networking, stimulating initiatives, and investments 2. Prioritized actions/services to create conditions for development are provided by 3 local governments by the end of 2016 (Y/N) 3. Prioritised actions are undertaken by 3 local governments to stimulate all stakeholders’ involvement in initiatives promoting LED in agriculture (J/N) | * Council decision reports * Minutes of council meetings * Municipal budgets * Minutes and photos of meetings with stakeholders |  |
| **2.** | ANCB is undertaking action to provide better services and represent its members on national level for an improved visibility. | 1. Lessons learnt from benchmarking shared with its members by a specific product and a dissemination event each year from 2014 (Y/N) 2. ANCB has developed a lobbying manifest by 2013/2014 (Y/N) and has with the use of the manifest, undertaken concrete lobbying actions between then and 2016 (Y/N) 3. ANCB has improved the services of its Resource Center by 2014 | * Lobby and communication plans * Annual plans of ANCB * Documents of the Resource Center | * Political will of national partners of ANCB to take into consideration actions of ANCB |
|  | **3.** | 15 municipalities are aware of their role in creating an enabling environment for LED in agriculture. | 1. Municipalities are applying lessons learned from benchmarking and trainings in their municipalities 2. Municipalities undertake initiatives to include stakeholders in decision making and implementation of actions for LED in agriculture in their municipality. | * Council decision reports * Minutes of council meetings * Municipal budgets * Minutes and photos of meetings with stakeholders |  |

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|  | **Results** | | | |
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| **1** | Increased capacity of 6 municipalities to create an enabling environment and deliver services on LED | 1. 6 municipalities use lessons learnt from benchmarking and trainings to improve their performance 2. Municipalities have development plans in place and undertake concrete action for improved service delivery. 3. Comprehensive monitoring by senior staff of concrete actions with respect to LED and agriculture by 2016 (Y/N) 4. Relevant stakeholders have been identified in implementation plans of the municipalities 5. Political leadership of the 6 municipalities is taking initiatives to be open over decision-making to their constituents. | 5 C assessment report   * Baseline study report * Action plans of the 6 municipalities for LED initiatives are adopted by the municipal council (council decision reports, minutes of council meetings, municipal budgets) * Coaching plans to the 6 municipalities * Internal coaching reports | * The identified priorities remain the same, also after local elections * Continued ownership by the municipalities after local elections * Continuity of staff in municipalities * Political will to implement the initiative at the local level |
| **2** | Increased capacity of ANCB to act on behalf of its members | 1. ANCB lobbying and policy documents are in place and describe the priorities of the LGA 2. Number, composition and expertise of staff is adequate in view of the objectives of ANCB 3. ANCB undertakes action for learning from within association on good practices on LED 4. Relevant stakeholders have been identified in implementation plans of ANCB; 5. ANCB maintains relevant relationships with external stakeholders in private, civil society and central government arenas; 6. ANCB consolidates innovation in the service delivery of the Resource Center | * The ANCB Annual Action Plan * ANCB Lobby and Communication Plan * Publication on good practices of municipalities in promoting LED * Documentation of the Resource Center * Coaching reports | * After local elections, a new board is quickly elected and able to take decisions * The board is open to reflect on the functioning of the association and to act accordingly * Availability and willingness to use capabilities developed by staff and politicians of ANCB |
| **3** | Increased capacity of 15 municipalities to create an enabling environment for LED | 1. Based on benchmarking experiences, municipalities have a better understanding of how to create an enabling environment for LED in agriculture 2. Learning from other organizations has taken place. 3. Local governments have increased capacity to improve and adapt their LDPs and AIPs and engage with external stakeholders on the basis of benchmark performance results, trainings and peer-to-peer visits. | * Publication on good practices of municipalities in promoting LED * Evaluation reports of follow-up on Benchmarking * Training reports * Monitoring reports * Benchmarking reports | * Continued ownership by the municipalities after local elections * Continuity of staff in municipalities |

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|  | **Result 1: Increased capacity of 6 municipalities to deliver services on LED** | | | |
|  | **Activities** | | | |
| **1.1** | Facilitation of 3 participatory benchmark trajectories at regional level on LED for 21 local governments (same as activity 1.1) |  |  | * Active participation of mayors and technical staff during trainings, coaching and benchmarking sessions * Willingness to learn and availability of staff and politicians of municipalities |
| **1.2** | Providing coaching to key staff and political leaders of 6 local governments on integration of LED in its action plans, how to capture information suitable for decision making and streamline processes, and how to operationalise plans |  |  |
| **1.3** | Training of newly elected majors and key municipal staff on their role in optimising agricultural potential |  |  |
| **1.4** | Setting up of a small support facility (fund) to finance LED initiatives in the 6 municipalities which can serve as an example for other local governments. |  |  |
| **1.5** | 1 Training to municipal staff and politicians on the role of local governments in LED |  |  |
| **1.6** | 2 Trainings to selected municipal staff and politicians on how to mobilise and manage municipal funds based on good practices of their peers. |  |  |

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|  | **Result 2: Increased capacity of ANCB to act on behalf of its members** | | | |
|  | **Activities** | | | |
| **2.1** | Coaching and training of key staff of ANCB to integrate LED/agriculture in its annual action plans; on how to translate needs of its constituents into services of the Resource Center and concrete lobby/communication actions |  |  | * Willingness to learn of technical staff and politicians * The board of the association sees the need to work on LED/agriculture |
| **2.2** | Coaching ANCB for an improved internal management of the association |  |  |
|  | **Result 3: Increased capacity of 15 municipalities to create an enabling environment and deliver services on LED** | | | |
|  | **Activities** | | | |
| **3.1** | Facilitation of 3 participatory benchmark trajectories at regional level on LED for 21 local governments (same as activity 1.1) |  |  | * Active participation of mayors and technical staff during trainings, coaching and benchmarking sessions * Willingness to learn and availability of staff and politicians of municipalities * Commitment to the benchmarking process remains the same, also after local elections |
| **3.2** | Training of newly elected majors and key municipal staff on their role in creating an enabling environment in LED |  |  |
| **3.3** | Training to municipal staff and politicians on the role of local governments in LED |  |  |
| **3.4** | 2 Trainings to selected municipal staff and politicians on how to mobilise and manage municipal funds based on good practices of their peers. |  |  |